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TODAY'S PANELISTS







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AGENDA

- ► Heard on the Floor ICSC Takeaways
- Macroeconomic Update
- Retail Conversion & Redevelopment
- ► Q&A

ICSC TAKEAWAYS



FROM THE FLOOR OF ICSC

Not necessarily our views, but some of what we heard from the tradeshow floor:

There has been a shift to retail, particularly neighbor and grocery-anchored retail. Heard anecdotal stories from many who sold multifamily over the past few years at peak prices and shifted that capital to retail.

Unique and alternate uses are the talk of the town.

Concepts like VEG (Veterinary Emergency Group), The Learning Experience (schooling/daycare), and Chicken N' Pickle were all featured and examples of up-and-coming concepts (with pickleball, in particular, being frequently discussed).

Mixed-use continues to dominate.

Significant number of developers at the conference were seeking solutions and targets for leasing ground-floor spaces.

E-commerce likely requires a physical presence.

You can take retail out of the store, but you can't take the store out of retail.

Retail occupancy at historic highs.

General sense from the broker, tenant, and development communities highlighted less new development/supply means less competition for existing spaces.

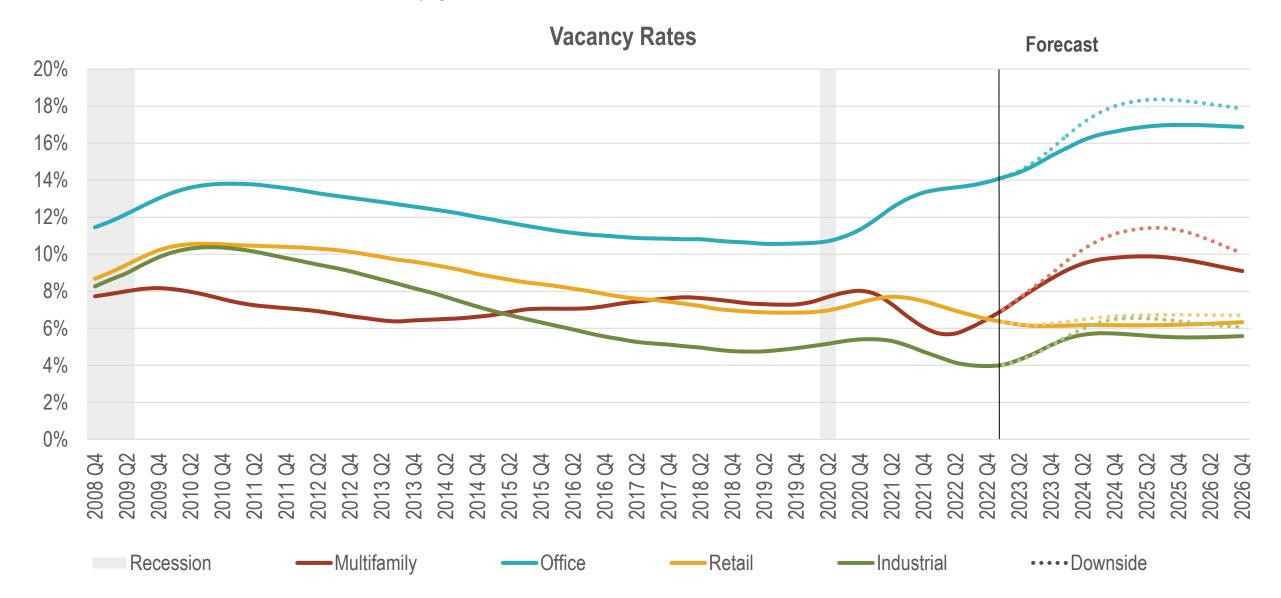


ECONOMIC UPDATE



VACANCY INCREASES EXPECTED IN MOST PROPERTY TYPES

Apartment Vacancies to Increase Sharply in Downturn; Office Vacancies Remain Elevated



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Notes: Vacancy rates are rolling four-quarter averages; retail data refer to neighborhood centers; office and apartment data are filtered for Class A & B. Source: CoStar

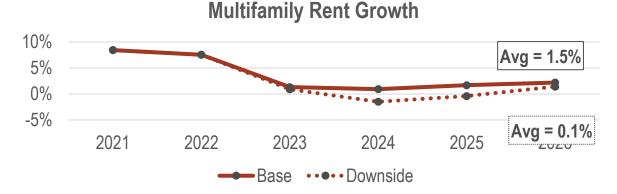
RCLCO Monthly Webinar | May 31, 2023 | 7

Data as of 2023 Q1.

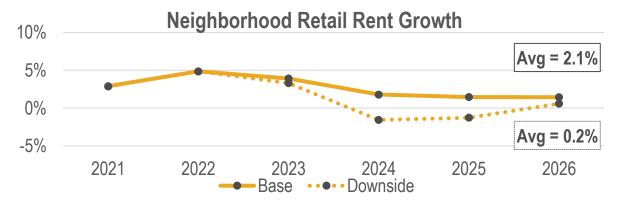
RENT GROWTH TO MODERATE IN MID-TERM WITH INDUSTRIAL STILL ABOVE AVERAGE

Office Rents to Contract in Downturn; Other Property Types Expected to Remain Resilient





Avg = -**Office Rent Growth** 0.3% 5% 0% -5% Avg = --10% 2.3% 2021 2022 2023 2024 2025 2026 •••• Downside Base



Data as of 2023 Q1.

Notes: Rent growth rates are rolling four-quarter averages; retail data refer to neighborhood centers; office and apartment data are

filtered for Class A & B.

Source: CoStar



DESPITE GROWTH IN E-COMMERCE, TRADITIONAL RETAIL SALES REMAIN STRONG

Retail Productivity Up, Sales Rise, and New Supply At Record Lows

\$9T 18% **Forecast** \$8T 16% \$7T 14% \$6T 12% \$5T 10% \$4T 8% \$3T 6% \$21 4% \$1T 2% \$0T 0% E-Commerce E-Commerce Penetration Traditional Retail

Retail Sales

\$160 \$150 \$150 \$140 \$130 \$116 \$120 \$110 \$109 \$100 \$90 \$83 \$80 \$70 Q4 Q3 Q4 Q3 Q3 Q2 Q2 8 **Q** g g 8 g 8 g 8 <u></u> 6 2010 2015 2016 2010 2012 2013 2013 2014 2016 2017 2018 2019 2019 2020 2021 2022 2011 2022

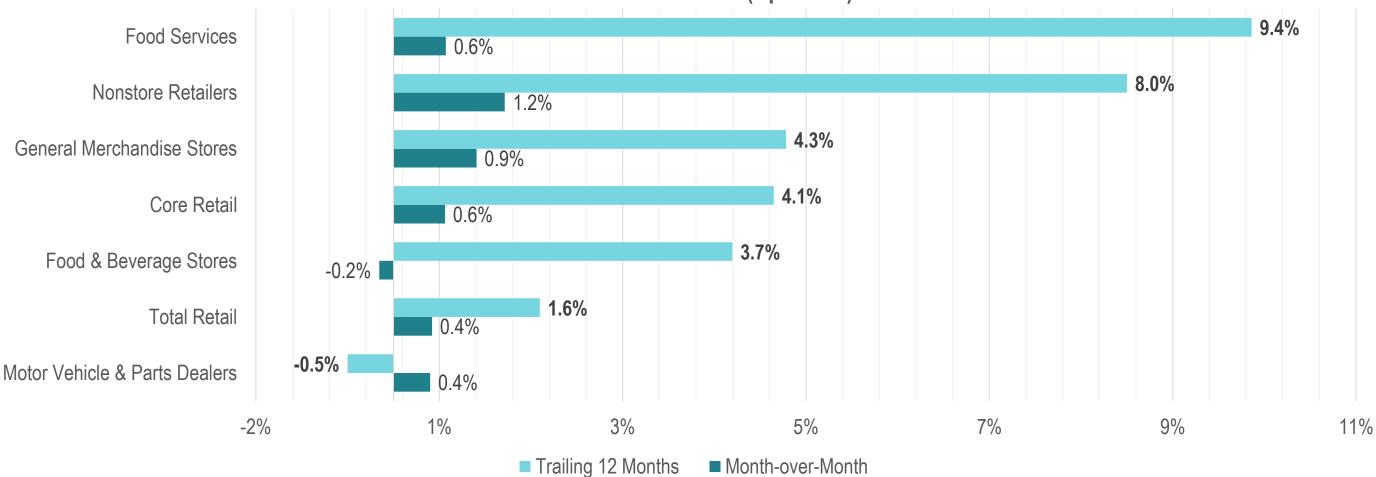
Total Retail Sales per SF of Retail Space

RCLCO REAL ESTATE CONSULTING

Source: US Census Bureau, Moody's Analytics, CoStar

TOTAL RETAIL SALES GREW 0.4% IN APRIL, UP 1.6% OVER THE LAST YEAR

Core Retail Sales Growth Surpassed Overall Growth as Consumers Shifted Away from Discretionary Spending



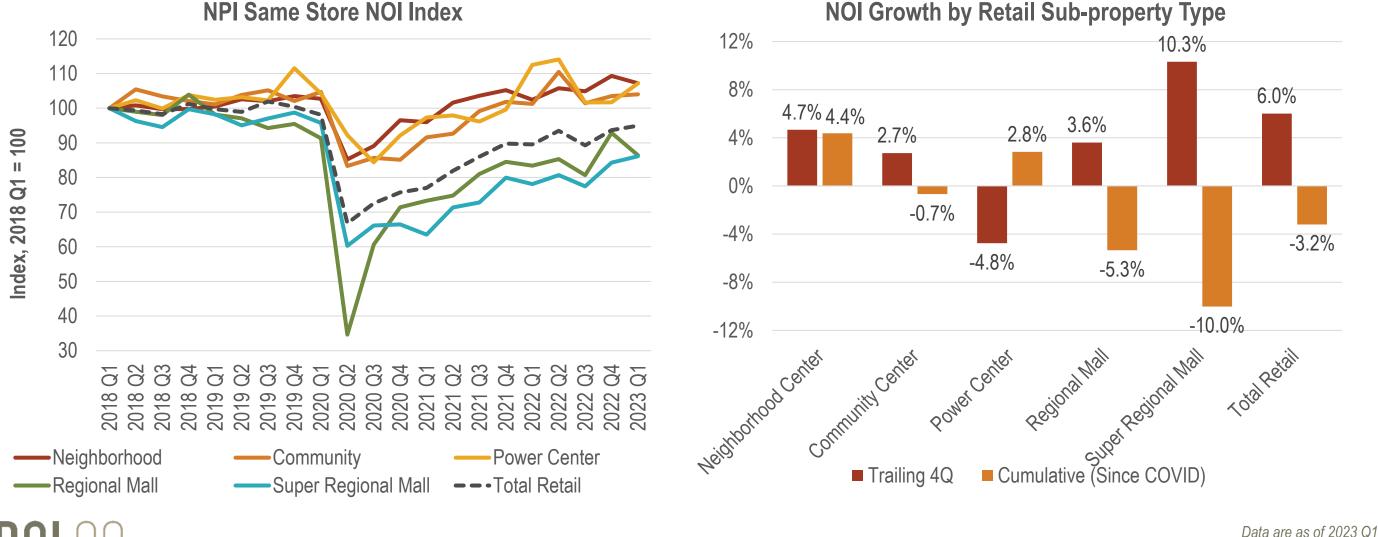
Retail Sales Growth (Apr. 2023)



Note: Core retail excludes motor vehicles, gas stations, building materials, and food services; the US Census Bureau's quarterly e-commerce report releases one quarter in arrears. Source: Census Bureau; Federal Reserve Bank of St. Louis

STRONGEST POST-COVID NOI GROWTH IN NEIGHBORHOOD AND **POWER CENTERS**

Mall NOI Growth Accelerated Over the Last Year but Remained Well Below Pre-Pandemic Levels



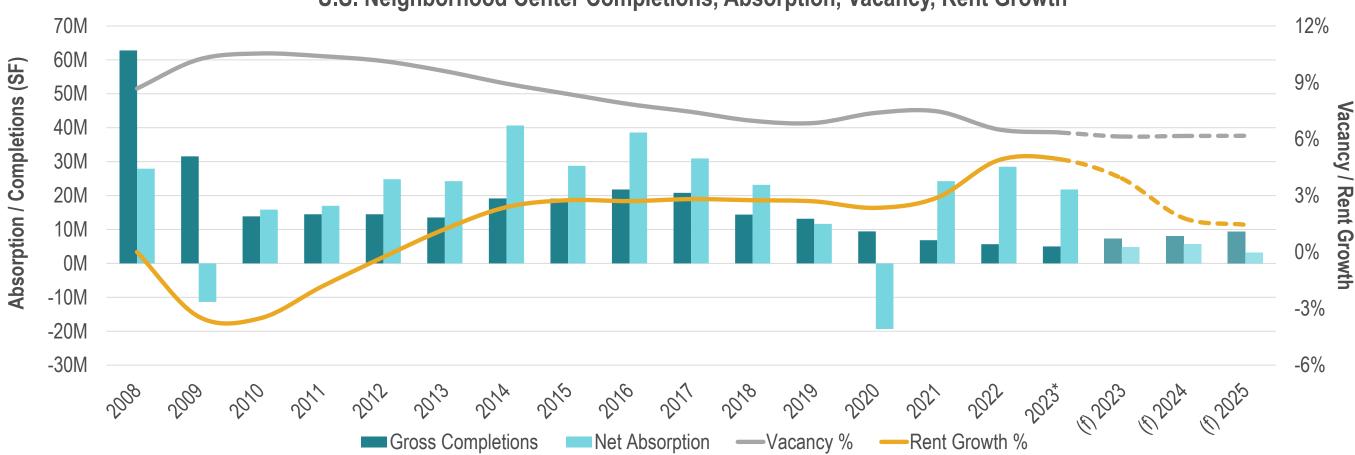
NPI Same Store NOI Index

Source: NCREIF RCLCO Monthly Webinar | May 31, 2023 | 11



NEIGHBORHOOD CENTER ABSORPTION DROVE STRONG 2022 PERFORMANCE

Record Low Vacancy Projected to Persist, Rent Growth Expected to Cool as Absorption Softens



U.S. Neighborhood Center Completions, Absorption, Vacancy, Rent Growth

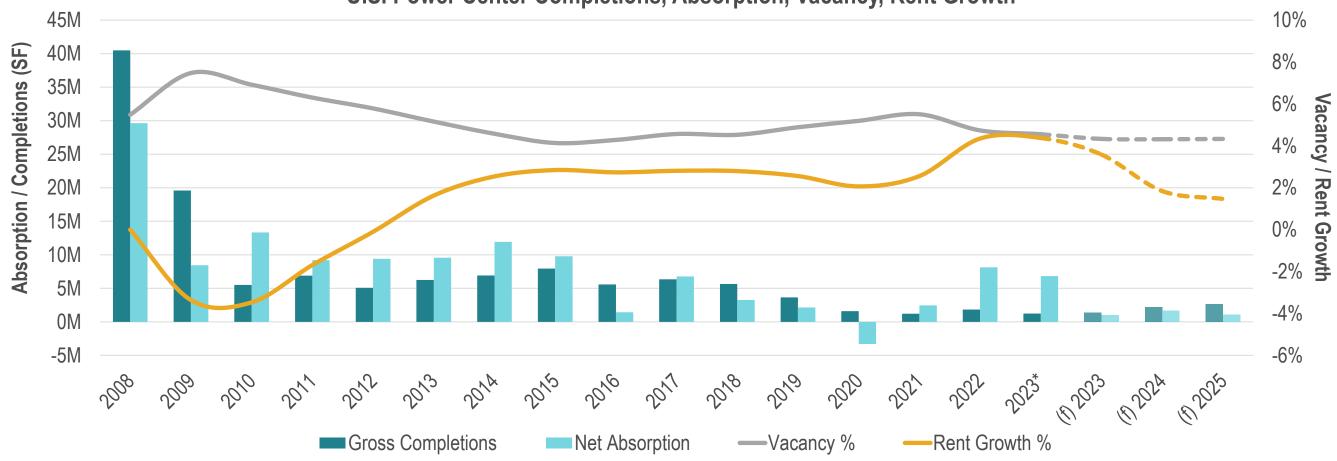
Note: Data are filtered for neighborhood centers; rent growth and vacancy are rolling four-quarter averages; absorption and completions are four-quarter totals; rent growth is based on asking market rent. Source: CoStar



^{*} As of 2023 Q1.

POWER CENTER RENT GROWTH BEGAN TO SLOW WITH FURTHER COOLING EXPECTED

Power Center Fundamentals Expected to Moderate with Very Low Absolute Levels of Demand and New Supply



U.S. Power Center Completions, Absorption, Vacancy, Rent Growth

* As of 2023 Q1.

Note: Data are filtered for power centers; rent growth and vacancy are rolling four-quarter averages; absorption and completions are four-quarter totals; rent growth is based on asking market rent. Source: CoStar



PERSISTENTLY NEGATIVE MALL ABSORPTION HAS DRIVE RECORD HIGH VACANCIES

Healthy Recent Rent Growth Expected to Moderate as Mall Fundamentals Remain Weak

25M 10% Absorption / Completions (SF) 20M 8% 15M Vacancy / Rent Growth 6% 10M 4% 5M 0M 2% -5M 0% -10M -2% -15M -20M -4% 2000 ~00⁹ 2010 2015 2017 2018 2010 192023 192024 2013 2014 2016 2020 2022 2011 202 2023 Gross Completions Rent Growth % Net Absorption —Vacancy %

U.S. Mall Completions, Absorption, Vacancy, Rent Growth

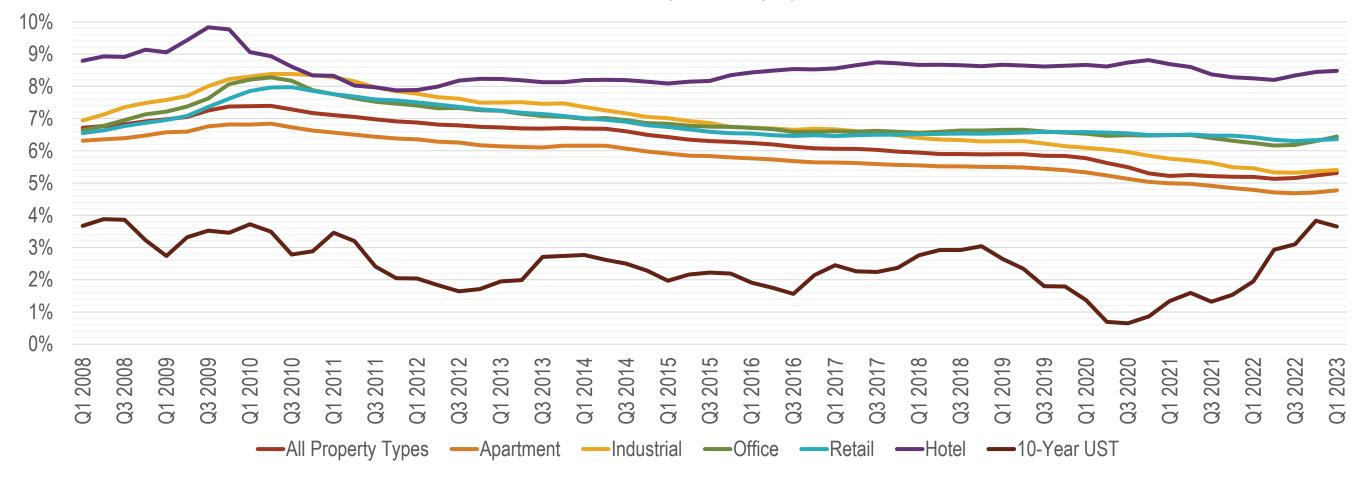
* As of 2023 Q1.

Note: Data are filtered for malls; rent growth and vacancy are rolling four-quarter averages; absorption and completions are four-quarter totals; rent growth is based on asking market rent. Source: CoStar



OFFICE AND RETAIL CAP RATES INCREASING RELATIVE TO OTHER PROPERTY TYPES

Average Commercial Real Estate Cap Rates Have Been Slow to Rise Despite Rapid 10-Year UST Increases



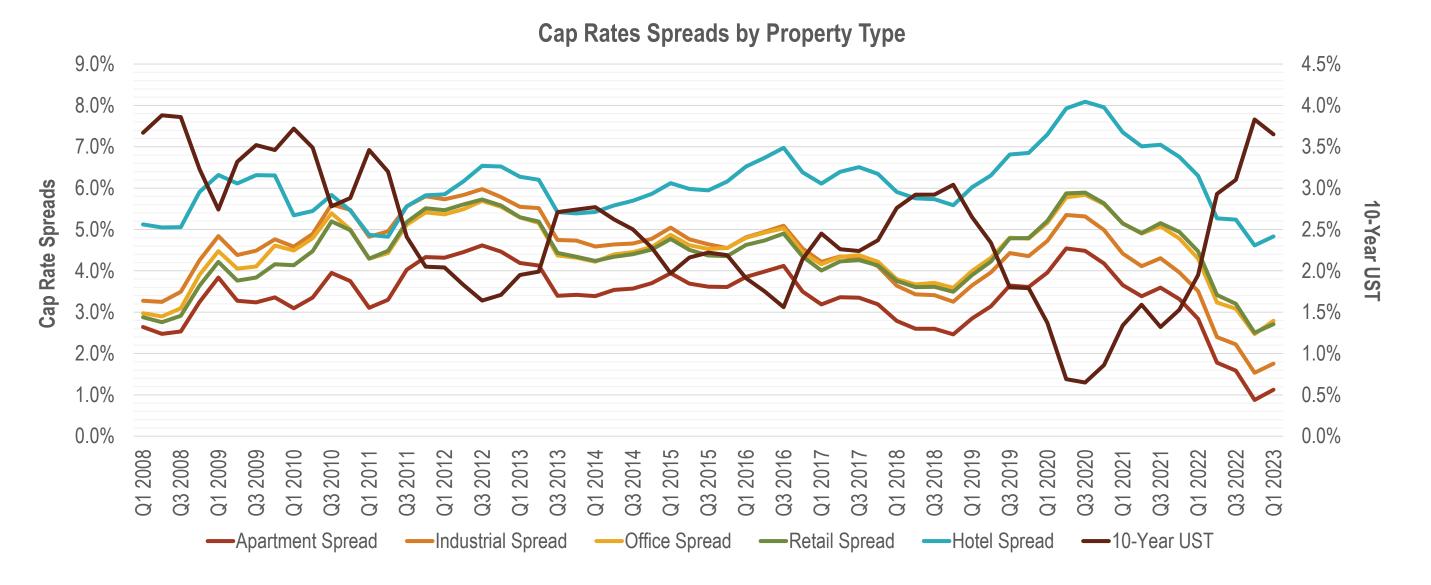
Cap Rates by Property Type



Data are as of 2023 Q1. Source: Federal Reserve; MSCI O Monthly Webiner | May 21, 2022 | 45

CAP RATE SPREADS HAVE FALLEN TO LOWEST LEVELS SINCE 2008

Apartment and Industrial Cap Rate Spreads Compressed to Below 200 bps



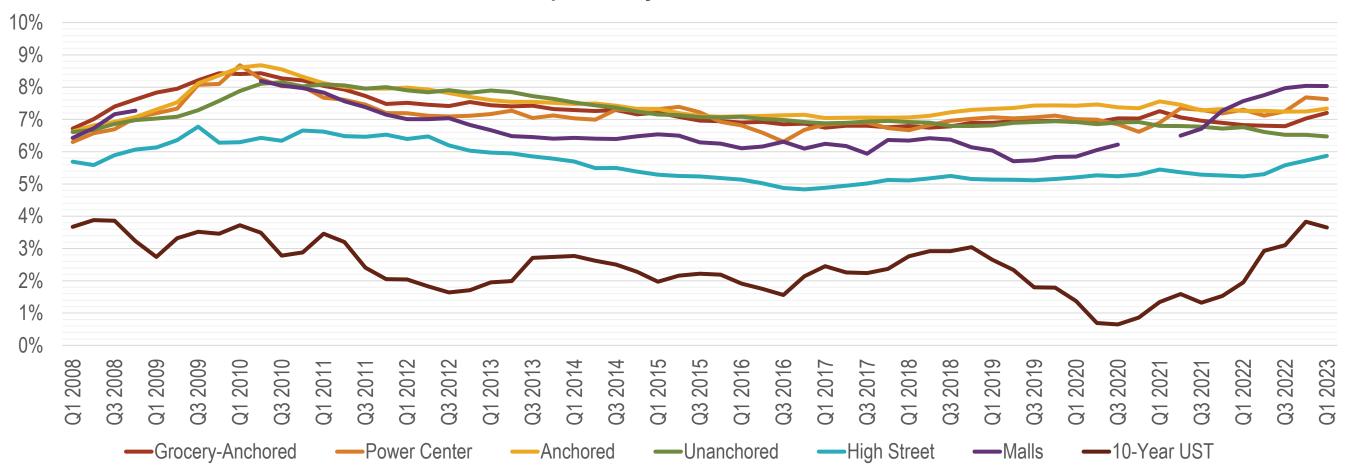
Source: Federal Reserve; MSCI RCLCO Monthly Webinar | May 31, 2023 | 16

Data are as of 2023 Q1



MALL CAP RATES ROSE 47 BPS YOY TO 8.03%, ABOVE OTHER RETAIL SUBSECTORS

High Street Cap Rates Have Consistently Been the Lowest of Retail Subsectors but Also Rose 64 bps YoY to 5.87%



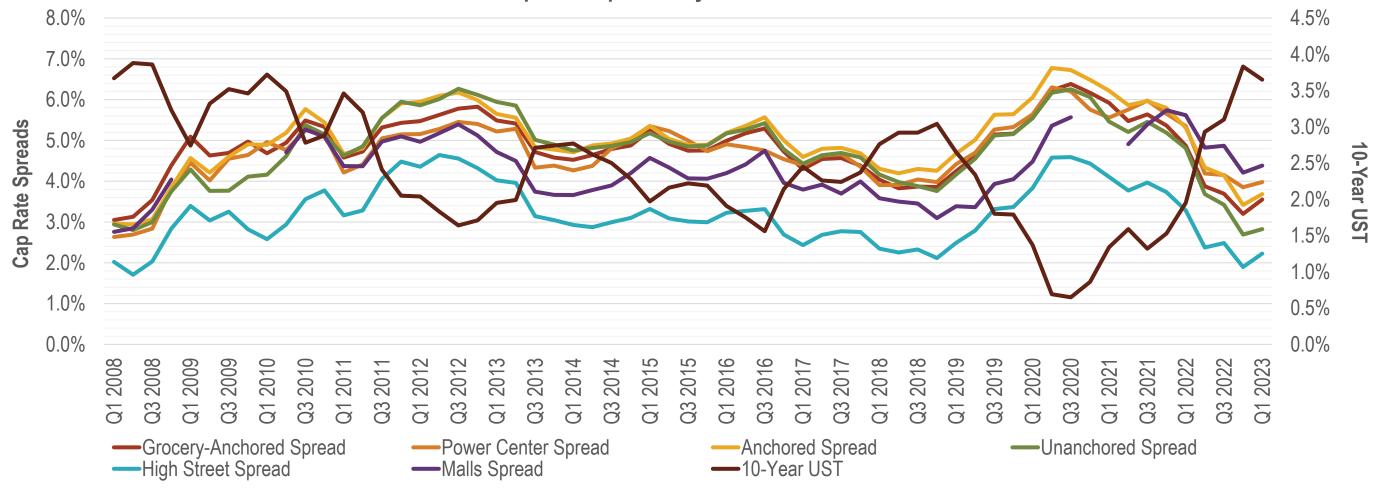
Cap Rates by Retail Subsector



Data are as of 2023 Q1. Source: Federal Reserve; MSCI RCLCO Monthly Webinar | May 31, 2023 | 17

RETAIL SUBSECTOR CAP RATE SPREADS TRENDING DOWNWARD SINCE 2020

Mall Cap Rate Spreads Moderately Above Other Subsectors



Cap Rate Spreads by Retail Subsector



Data are as of 2023 Q1. Source: Federal Reserve; MSCI RCLCO Monthly Webinar | May 31, 2023 | 18

RETAIL HOT TOPICS

- STNL alternatives still pricing favorably overall
- Grocery anchored still darling of the subset
- Power centers have come into more favor with weaker retailers being squeezed out through pandemic and giving retailers more confidence in credit, combined with demalling and tenants moving to power centers
- Malls still suffer if anything lower than A class
- Ecommerce growing but at slower pace as online retailers moving into brick and mortar
- High street retail: high end stores saw surge during covid with excess cash to spend, but asset class as whole still struggling as it reinvents itself and utility of flagship stores
- Dining and experiential retail even more important coming out of pandemic than it was going in
- Capital markets adjusting based on interest rate volatility, but at less extreme given already wider spread that existed between retail cap rates and interest rates before hikes started to occur
- Retail appears to be becoming a favorable asset class for lenders



RETAIL CONVERSION & REDEVELOPMENT



1. RETAIL CONVERSIONS

Converting Existing Spaces & Adding Additional Density/Uses





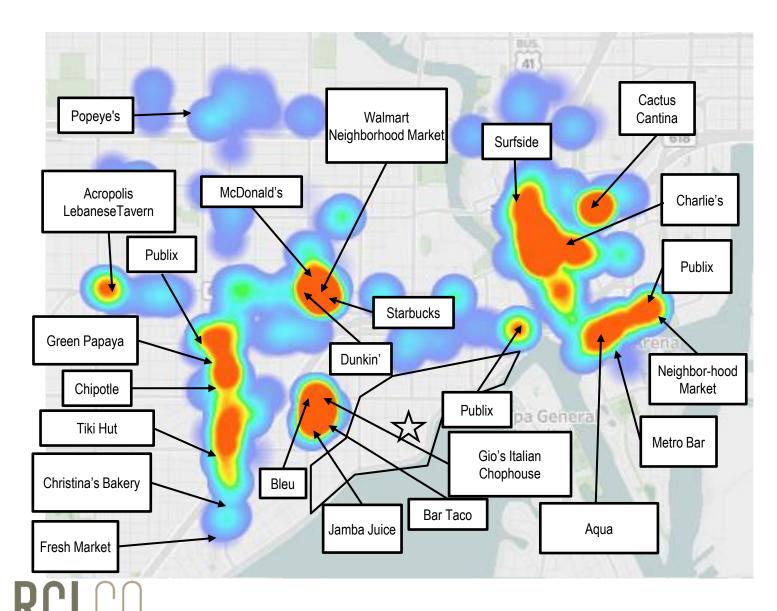


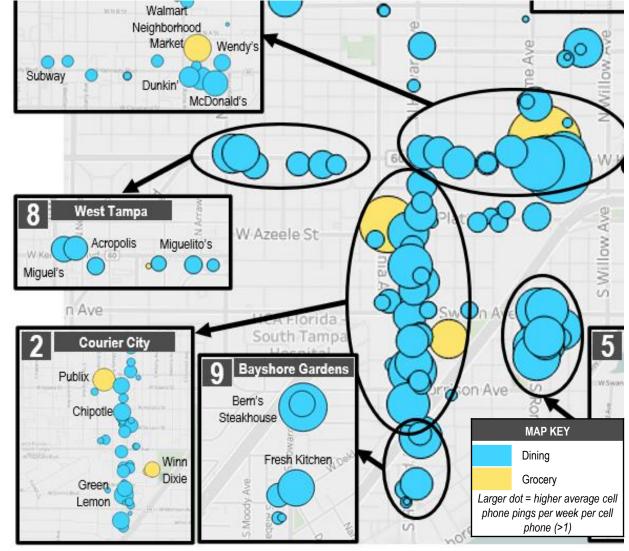


2. BIG DATA AND RETAIL

REAL ESTATE CONSULTING

SafeGraph Data Provides Detailed Foot Traffic Insights

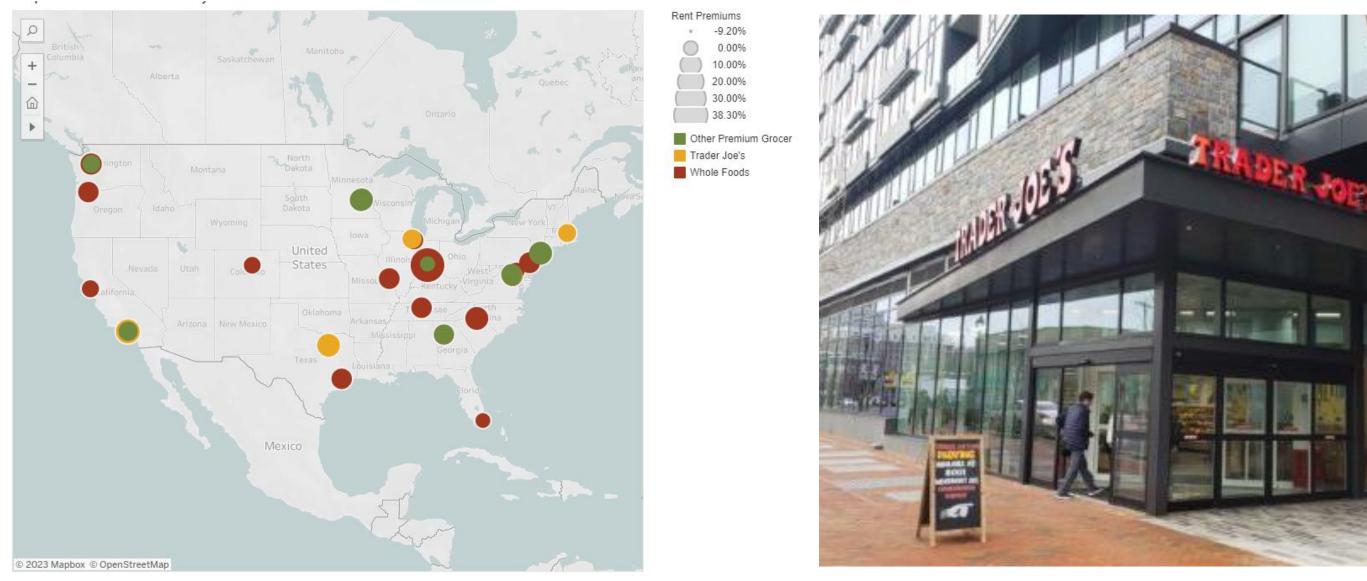




Note: map and results are sample visualizations provided for illustrative purposes only

3. GROCERY STORES

Whole Foods & Trader Joes Earn 5.8% Premium, Other Premium Grocers 3.3% Premium





Findings from RCLCO's 2020 Advisory 'Which Grocery Store Anchor Drives the Strongest Apartment Performance? An Updated Look at the "Whole Foods Effect" Post-Amazon Acquisition' (https://www.rclco.com/publication/which-grocery-store-anchor-drives-the-strongest-apartment-performance-an-updated-look-at-the-whole-foods-effect-post-amazon-acquisition/) Source: RCLCO, Axiometrics, CoStar 2020 Data.

4. EXPERIENTIAL RETAIL

Immersive and Memorable Experience





5. FITNESS / SPORTS Gym as Community, Gym/Coworking Hybrid





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THANK YOU! – QUESTIONS?







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